

Example Candidate Responses

Cambridge International AS and A Level Accounting

9706

Paper 3 – Structured Questions

For examination from 2016



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Introduction

The main aim of this booklet is to exemplify standards for those teaching Cambridge International AS and A Level Accounting (9706), and to show how different levels of candidates' performance (high, middle and low) relate to the subject's curriculum and assessment objectives.

In this booklet, candidate responses have been chosen to exemplify a range of answers. Each response is accompanied by a brief commentary explaining the strengths and weaknesses of the answers.

For each question, each response is annotated with a clear explanation of where and why marks were awarded or omitted. This, in turn, is followed by examiner comments on how the answer could have been improved. In this way it is possible for you to understand what candidates have done to gain their marks and what they will have to do to improve their answers. At the end there is a list of common mistakes candidates made in their answers for each question.

This document provides illustrative examples of candidate work. These help teachers to assess the standard required to achieve marks, beyond the guidance of the mark scheme. Some question types where the answer is clear from the mark scheme, such as short answers and multiple choice, have therefore been omitted.

The questions, mark schemes and pre-release material used here are available to download as a zip file from Teacher Support as the Example Candidate Responses Files. These files are:

| Question Paper 22, June 2016 | | |
|----------------------------------|--------------------|--|
| Question paper | 9706_s16_qp_22.pdf | |
| Mark scheme | 9706_s16_ms_22.pdf | |
| Question Paper 32, November 2016 | | |
| Question paper | 9706_w16_qp_32.pdf | |
| Mark scheme | 9706_w16_ms_32.pdf | |

Past papers, Examiner Reports and other teacher support materials are available on Teacher Support at https://teachers.cie.org.uk

How to use this booklet

Example candidate response – high **Examiner comments** It is useful, although Liventory rawenateral not always necessary, proces to start off with a clear Answers by real candidates in exam **Examiner comments** are conditions. These show you the types alongside the answers, of answers for each level. 2 leval inventory linked to specific part of the Discuss and analyse the answers with answer. These explain your learners in the classroom to where and why marks improve their skills. were awarded. This helps you to interpret the business taking advantage of 6 standard of Cambridge so prolitability of exams and helps your buiness well learners to refine their exam technique.

How the candidate could have improved their answer

The second cost of customer satisfaction is not as well benefited from acknowledging that products will be una hence leading to disappointment.

In addition, three benefits have been explained. Presur rather than foreseen but the candidate has explained st answer.

This explains how the candidate could have improved their answer and helps you to interpret the standard of Cambridge exams and helps your learners to refine exam technique.

Common mistakes candidates made in this question

(a) Not being able to move beyond Level 2 due to not un of these two types of expenditure and the effect of this o the two expenditures and again the effect of this on the I

(b) Confusion over what classes as an internal source of sales revenue or debentures. This lists the common mistakes candidates made in answering each question. This will help your learners to avoid these mistakes at the exam and give them the best chance of achieving a high mark.

Assessment at a glance

For Cambridge International AS & A Level Accounting, candidates:

• take Papers 1 and 2 only (for the Cambridge International AS Level qualification)

or

 follow a staged assessment route by taking Papers 1 and 2 (for the Cambridge International AS Level qualification) in one series, then Paper 3 (for the Cambridge International A Level qualification) in a later series

or

• take Papers 1, 2 and 3 in the same examination series, leading to the full Cambridge International A Level.

All components are externally assessed.

| 0 | Weighting | |
|--|-----------|---------|
| Component | AS Level | A Level |
| Paper 1 Multiple Choice 1 hour 30 multiple choice questions based on the AS Level syllabus content 30 marks | 30% | 15% |
| Paper 2 Structured Questions 1 hour 30 minutes Four structured questions on the AS Level syllabus content Question 1 on financial accounting (30 marks) Questions 2 and 3 on financial accounting (2 × 15 marks) Question 4 on cost and management accounting (30 marks) Total 90 marks | 70% | 35% |
| Paper 3 Structured Questions Paper 3 tests the additional content for the A Level, but also requires a knowledge and understanding of the AS Level content. Section A: Four structured questions on financial accounting (4 × 25 marks) Section B: Two structured questions on cost and management accounting (2 × 25 marks) Total 150 marks | - | 50% |

Teachers are reminded that the latest syllabus is available on our public website at **www.cie.org.uk** and Teacher Support at **https://teachers.cie.org.uk**

Paper 3 - Structured Questions

Question 1

Example candidate response – high **Examiner comments** 1 This script is a good The amount received as donation may be (a) example of a high-level answer. received by each number is 2 No marks are awarded for the third answer. The question asked candidates 8. A member substription can be received a nowally to state the difference between a donation and a 3. The two types of member subscription are annual member subscription. This answer simply states Ufe membership subscription while features of each. Mark for (a) = 2/3Sunghine Social Club (b) Shop trading account for the year ended 31 December 2015 Shop taxings 124 200 24 000 84 300 + Purchases (WI) 108 300 (18-600) (89700) 34 500 water and electricity (w2) 5640 2300 Insurance (w3) Provision for depreciation on shop equipment No marks are awarded 11800 for the shopkeeper's wages. (46 9HD) Shopkeeper wages (w5) 27,200 The candidate does not (12 440) @8hop loss. adjust the accruals and prepayments correctly.

| Example can | didate response – high, continued | Examiner comments |
|---------------------------------------|--|---|
| Working | 18. | |
| wi: Pur | chases = Amount paid - During at start towing at end | |
| | = \$ 74500 - 54500 + 6430b /· | _ |
| | = \$ 84 300 | - |
| | | |
| w2; w | 0000 + 00FC - 008 PI X X OH = 3 & | |
| 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | = 40% x 14100 | |
| | <u>=\$5640</u> | |
| w3: Tng | wave= 25x x [9460+1400-1660] | |
| | = 25% x 9200 | _ |
| | = \$2300 | |
| ω 4 ; | \$ | |
| Nes | book value of shop eq at shart 55 000 | |
| | achase of stop equipment 4000 | |
| | 59 000 | |
| | · . | |
| Depre | wation = 20%, x 59000 | |
| | - \$11800 | |
| w5: 8h | opresper mages= \$30400 - 3200 | Mork for (b) 12/15 |
| | =\$ 27200 | Mark for (b) = 13/15 |
| х | | |
| (c) 1. The C | nairman can try to find auternatives to the | |
| existiv | of purchases of the gift shop, for example | <u> </u> |
| the s | supplies of the gift shop can be bought from | |
| <u>other</u> | suppliers at a lower price. This would reduce | This is a good answer. The candidate recognises |
| | of sales and increase profit. However, the | that there will be a possible |
| | ty of the gifts should also be considered as a | hidden cost of lower quality, |
| | quality gifts might result in lower shop | which may reduce sales if the chairman buys cheaper |
| taking | | products. |
| | |] · |

| Example candidate response – high, continued | Examiner comments |
|--|--|
| 2. The chairman can also review the shopkeeper wages which to a major contribution to the snop loss. He can employ new shopkeepers at a lower wage rate. However, the cost of training the new shopkeepers show also be considered as men as their existing knowledge about the work. Annual ball tickets 68 000 -Hire of ballroom and band for amual ball Granual ball (48 000) - Food for annual ball (36000) | 5 The candidate looks closely at the impact of employing new, cheaper shop staff, by considering the training cost implications. Excellent points. Mark for (c) = 4/4 |
| deficit from annual ball (16000) | 6 A fully correct answer. |
| Contribution by Chacrman= 50 × × 16000 6 | Mark for (d) = 3/3 Total marks awarded = 22 out of 25 |

How the candidate could have improved their answer

- (a) This candidate needed to provide one more difference between a donation and a member subscription to gain the third mark.
- **(b)** The candidate needed to apply the opening and closing adjustments for the shopkeeper's wages in the correct direction.

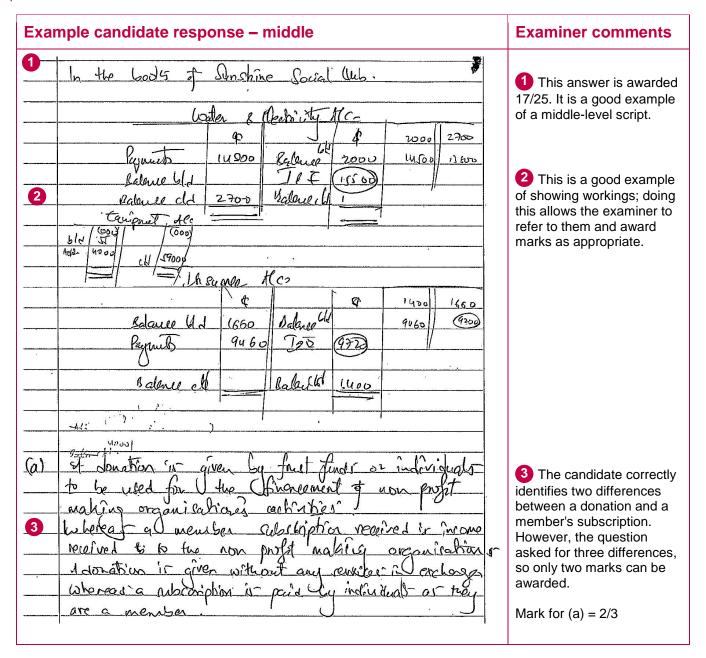
Mark awarded = (a) 2/3

Mark awarded = (b) 13/15

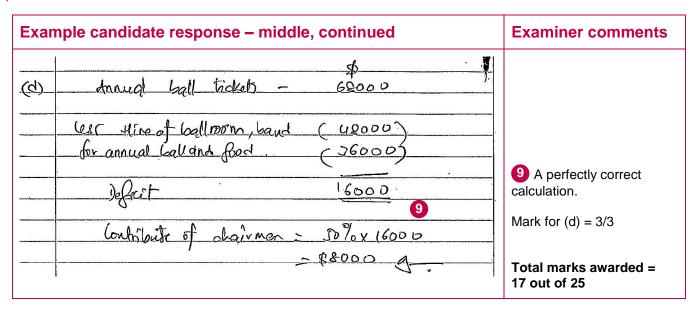
Mark awarded = (c) 4/4

Mark awarded = (d) 3/3

Total marks awarded = 22 out of 25



Paper 3 - Structured Questions



How the candidate could have improved their answer

- (a) The candidate needed to give another difference here.
- **(b)** The candidate used the wrong payment figure for the water and electricity (\$14500 rather than \$14800). This led to an incorrect calculation of the charge allocated to the shop trading account.
- **(c)** Neither of the two suggestions for improving the shop sales was valid. Ideas which would have a direct and immediate impact on the level of sales in the shop were required here.

Mark awarded = (a) 2/3

Mark awarded = **(b) 12/15**

Mark awarded = (c) 0/4

Mark awarded = (d) 3/3

Total marks awarded = 17 out of 25

Example candidate response - low

| The difference between a donnation and a men | mber sussimption | n think a |
|---|----------------------|---|
| Lonatron & made by someone who could be a | member or a i | non-member |
| "I the cius for a specific intention on for the | e clusis activities. | . Were or |
| a member cirptentheur 12 mage 20 a member | to pain the club | · Secondly |
| ' a donation does not have a fixed amount bu | | |
| amount. Lastry a Lonation could be used | to multiple pur | boses mprise |
| subscription 15 to be ext. re-invested into the | ctus for the new | beis benefits. |
| | | AAD 5100430-0024300-0141-0141-0141-0141-0141-0141-0141- |
| ĭ | | 30000 September 2000 |
| Shoop to Cheb's shop trading account for the | year ended 21 Dece | ember rols |
| Shop takings | Q . | 124 200 |
| ters; cost of sales | | ` |
| opening inventory. | 24 000 | |
| . ct) purchases (14500 + 64500 - 54500) | <u> </u> | • |
| | 108 300 | |
| less: closing mentory | 18.600 | |
| . , | | 89 रंक |
| Cross profit 4 | | 34.500 |
| loss: Expenses | | |
| · Shopteeper wayes (30 400 - 3200) 5 | | 27 200 |
| Net profit | | 7300 |
| | | |

Examiner comments

- Overall, this answer scores 11/25 and is an example of a low-level script.
- 2 This is a good answer, with the candidate identifying three clear differences between a donation and a member subscription.

Mark for (a) = 3/3

- Wery few marks can be awarded here because the expenses for depreciation of the shop equipment, shop insurance, and shop water and electricity have not been included. The question identified the proportions of the total for insurance and electricity that should be allocated to the shop, together with accruals and prepayments in respect of them.
- 4 Good labelling of gross profit.
- 5 Although the candidate correctly includes the shopkeeper's wages as an expense, the adjustments for accrued and prepaid wages has not been made correctly, so no marks can be awarded.

Mark for (b) = 4/15

Example candidate response – low, continued **Examiner comments** 6 Improving customer c) provide better. the performance of the gift strop service is not considered a valid way to improve the Setter automor service 6 profit of the shop. feedbacks can not only suprove the performance of the shop but also vetain instomers, will also be more than willing Attempting to increase the number of customers, their other hierds. Furthermore thereby increasing customer spending, should lead to an increase in profit. Defrat from 3) 8 Bringing in better quality 4) 68 000 - 48 000 - 36 000 = 416 000 Defrut annual Lou = goods would have a cost 16 000 x 50 \$4 = 8000 The chairman had to continue \$ 8000 to cover the 9 associated with it. Had the candidate identified this fact and pointed out that, to be of benefit, any extra revenue generated should be greater than any cost, then marks would have been awarded for this suggestion. Mark for (c) = 1/4The answer for (d) is fully correct. Mark for (d) = 3/3Total marks awarded = 11 out of 25

How the candidate could have improved their answer

(b) The candidate assumed that only the shopkeeper's wages should be treated as an expense in the shop trading account, but should also have taken into account the expenses for water, electricity and insurance, as well as depreciation of the shop equipment, information about which was provided in the question.

(c) Two of the candidate's points were valid here, but they needed more development and explanation to earn further marks.

Mark awarded = (a) 3/3

Mark awarded = (b) 4/15

Mark awarded = (c) 1/4

Mark awarded = (d) 3/3

Total marks awarded = 11 out of 25

Common mistakes candidates made in this question

- (a) Some candidates failed to identify three differences between a donation and a member subscription.
- **(b)** Some candidates omitted some of the relevant shop expenses or did not adjust the accruals and prepayments of them in the correct direction. Labelling was also an issue here. Often 'cost of sales', 'gross profit' and 'loss/profit for the year' or 'shop loss/profit' were not mentioned. 'Net loss' was given, but this was not accepted.
- **(c)** Many candidates did not expand on the points they made. Simply making a valid point earned 1 mark but each point needed to be expanded by identifying how this would impact on sales or profit to earn any extra marks.
- (d) Some candidates attempted to prepare an income and expenditure account, which was not needed. Candidates should have focused solely on the receipts from the sale of tickets and the costs associated with the annual ball.

Question 2

| nple candidate response – high | | | Examiner commen | |
|---|----------------|--|--|--|
|) Workings: 1 | | | 1 This candidate is awarded 24/25 marks fo | |
| <u> </u> | | | | |
| wi: Rent | wi: Rent | | | |
| \$8000 | • | | example of a high-level response. | |
| Manufacturing Income Sta | tement | | | |
| 75% x8000 25% x800 | 1000 m. 1000 m | | 2 A good example of t | |
| <u>2</u> \$6000 ≥\$2000 | | | candidate showing their workings. | |
| Alpha Limited | | w 6 | l | |
| The second control of | in did on No | 21. 02.1 | | |
| Hannbarnering Account for the Years | 4 30 11 | National Control of the Control of t | | |
| | 72 | \$ | | |
| RAW MATERIALS | , , , | | | |
| Opening inventory | | 1000 | | |
| thurchases, | 19 900 | | | |
| + Carriage inwande: | 1100 | 13 30 0 | | |
| | , | 14 300 | | |
| - Closing invensory | | (3100) | | |
| Cost of raw materials consumed | . , , | 11200 | | |
| + tackory markore in a dea | Ã | 17 500 | | |
| Prime Cost | | 00F 8G | | |
| Add Overheads | , | | | |
| Factory overheads | 9700 | 8. | 3 An excellent example a manufacturing accoun | |
| facroiry supervision's salary. | 8300 . | | All items are labelled an | |
| Rent (WI) | 6000 | 23 900 | where necessary, the | |
| Cost of production | | 52600 | candidate provides workings in brackets for | |
| + Foutory profit (25× x 52600) | 3 | 13150 | calculation of factory pro | |
| Transfer value to Income statement | | 65 75° | | |
| THOUSE TIME TO HOUSE STANFACTOR | | | Mark for (a) (i) = 8/8 | |
| Income Statement for the year ended | 30 April a | 016 | | |
| | ø . | \$ | | |
| Revenue | | 95000 | | |
| Less Goods at transfer value | | (65750) | | |
| Gross profit | | 29250 | 4 Again, an excellent | |
| Less Expenses | | , | example of a well prese | |
| office salaries | 8500 | | and labelled income | |
| Rent (w1) | 8000 | | statement. Note the fina | |
| 40 100 | 10000 | (20500) | figure is identified as 'Pr for the year', the correct | |
| General office expenses | . 10 000 | 8750 | wording in line with IAS | |
| 15.0 | | | Mork for (a) (ii) 7/7 | |
| tractory profit Profit for the year | | 13150 | Mark for (a) (ii) = 7/7 | |
| Krofit for the Year | ļ | 21900 | | |

Example candidate response - high, continued

| (p) | | |
|--------|--|--------|
| , | 5 | 8 |
| | Profit for the year ended 30 April 2016 | 21900 |
| | - Decrease in sales revenue (w2), | (9500) |
| | + closing inventory at transfer value (w3). | |
| | + Decrease in general office expenses (WH): | 500 |
| | - Increase in provision for unrealised profit | (1315) |
| | Expected profit for the year ended 30 April 2017 | 18160 |
| | | |
| ļ | Workings: | |
| | Workings: | |
| | | |
| | = \$95 | |
| | | |
| - | Decrease in sales nevenue = \$95×100 | |
| | = \$ 9500 | |
| | | |
| - | wa: Units in clinus 100 units | |
| 1 1 | Value of clinu= 65750, ×100 | |
| | | |
| - | = 6575 | |
| | office | |
| | WH: General expenses | |
| - | \$10,000 | |
| - | Fixed Vanable | |
| | 45000 45000 | |
| - | | |
| - | new general O.E = \$5000 + \$5000 x 900 ! | |
| - | | |
| - | <u> </u> | |
| | Decrease in general O. E = \$500; | |
| d er s | 1 . | |

Examiner comments

5 The candidate shows whether items have been deducted from the starting profit for the year figure here. They also show their workings below, and these are fully referenced in their answer. Doing this allows the examiner to refer to the workings and award marks accordingly.

Mark for (b) = 5/5

Examiner comments Example candidate response – high, continued for unnealised profit ? 1 in prov. 6 The candidate is awarded 4 marks here. For = 6575 the final mark, they needed 6575 X25 to add something extra 125 about option 1, such as the fact that it avoids =1315 unnecessary redundancies, or make a comment about because it will option 2. (0) should be implemented option profit than Here, a mark is maximise producto awarded for a decision, and a further mark is awarded and as that decision is justified. In other words, the candidate backs up their judgment. The candidate goes on to fully justify their decision. Mark for (c) = 4/5Total marks awarded = 24 out of 25

How the candidate could have improved their answer

(c) The candidate needed to add a further valid comment here. Selling extra units at a lower price would be unlikely to yield greater profitability. Indeed, it may result in less profit. Therefore, no mark could be awarded for this.

Mark awarded = (a) (i) 8/8, (ii) 7/7

Mark awarded = (b) 5/5

Mark awarded = (c) 4/5

Total marks awarded = 24 out of 25

Example candidate response - middle

| | | 2016 |
|--|---|---|
| Manufaching Account for the | | 100 |
| Displate Cocker | 9 | \$ |
| | 1000 | |
| | i . | |
| | | |
| | | 9000. |
| | 13. (3100) | 17500 |
| | | 36500 |
| TKINJE COST | | |
| 500cm30c630c4c0cc05 20 2 5 50 30 50 50 50 50 50 50 50 50 50 50 50 50 50 | 8200 | |
| , , | | |
| The state of the s | | 93900 |
| | | 50400. |
| | | |
| income statement for the year en | nded 30 f | April 2016 |
| 000000 | | 95000 |
| * | | 70000 |
| - A | | (50 400) |
| . 6 | g - E | |
| GROSS PROFIT | | 44600. |
| 1855 expenses a losses: | | |
| office salgnes | (8500) | |
| rent | (2000) | |
| general office expenses | | (10 000) |
| | 1 | |
| | Direct costs: Opening inventory of raw materials. Add purchases less carriage inwards: less closing inventory of raw materia Direct labour PRIME cost Add indirect costs: factory supervisor's salary rent factory overheads: COST OF PRODUCTION 5 income statement for the year ex Revenue less: cost of production Cost of production 6 GROSS PROFIT less expenses a losses: Office salaries rent | opening inventory of raw materials. 1000 Add purchases 12 (1100) less carriage inwards 2 (1100) less closing inventory of raw materials (3100) Direct labour PRIME cost 4 Add indirect costs: factory supervisor's salary 8200 rept 6000 factory overhedds 9700 COST OF PRODUCTION 5 income statement for the year ended 30 f Revenue less: cost of production Cost of production GROSS PROFIT less expenses a losses: Office salares rent |

Examiner comments

- 1 This answer is awarded 15/25. A good example of a middle-range script.
- 2 The carriage inwards has been applied in the wrong direction, so no mark can be awarded here.
- 3 Had the candidate labelled this figure as 'cost of raw materials used', the examiner would have been able to award an 'own figure' mark.
- 4 Good labelling of prime cost figure, allowing the examiner to award an 'own figure' mark.
- 5 Unfortunately, this is as far as the candidate takes the manufacturing account. An 'own figure' mark is awarded for the well-labelled cost of production. However, the question indicated that finished goods were transferred at cost plus 25 %. This has not been done by the candidate.

Mark for (a) (i) = 4/8

- 6 Good labelling of both the cost of production and the gross profit, allowing the examiner to reward both with 'own figure' marks.
- No mark can be awarded for the final answer. The label of 'net profit' is not allowable under IAS1. Had the candidate labelled the figure 'profit for the year' an 'own figure' mark could have been awarded.

Mark for (a) (ii) = 5/7

Examiner comments Example candidate response – middle, continued <u>b_</u> statement to calculate amont. 8 The correct starting \$ position for the calculation Net profit from (a) 24100 is required here. 9 less revenue (100 units) ₩<u>®</u> 5040} Orrect calculation of Add closing inventory (100 units) ന lost revenue. 19640 Appropriated profit for 900 units Correct calculation based on the candidate's own figure from part (a). This allows the examiner to WD award 'own figure' marks both for this and the final R selling price of = \$95000 · \$95 answer. 1000 units 1 unit :100 unit 6 = \$ 95 x 100 Mark for (b) = 3/5= \$9500 w 2) NO cost of production = \$50400 » \$ 50.40 of lunit loop closing inventory \$50.40 × 100 of lounits \$5040. It would be better to choose option 1 as more 11 A good definite decision. profit is generated even though their there will be a closing inventory of 100 units. In option 2 12 The candidate justifies the profits decrease by a greater percentage that their decision, so earns a will not be accepted by management. Also it would mark here. mean that they should change the quantity of raw Materials brought number of workers would be 13 A good point about the too much for a smaller production, therefore they would impact on workers if option have 10 to fire them, also other expenses may change 2 were chosen. this if they choose option a. Therefore, they should Mark for (c) = 3/5opt for ophion 1. Total marks awarded = 15 out of 25

How the candidate could have improved their answer

- (a) (i) The candidate treated the carriage inwards on raw materials as income rather than an expense. The label and figure for the cost of raw material used were also missing. The manufacturing account stopped at the cost of production. The candidate should have added the factory profit element, and combined it with the cost of production, to arrive at the transfer cost.
- (a) (ii) Failing to calculate the factory profit in (a) (i) meant that this was not included in the income statement. The label of 'net profit' for the final figure was not accepted; it should have been 'profit for the year' in line with International Accounting Standard 1 (IAS1).
- **(b)** This was quite well done. The inventory adjustment was based on the candidate's own figures and so could be rewarded. The decrease in general office expenses was missed as a direct result of the candidate not calculating the factory profit so this was not adjusted here.
- **(c)** The candidate made valid points here. However, they also needed to consider other points specific to option 1, such as not damaging relationships with suppliers. In a question where candidates are asked to choose between different options, evaluation of the alternative(s) is also likely to be rewarded. Presenting a one-sided answer will not receive full marks.

Mark awarded = (a) (i) 4/8, (ii) 5/7 Mark awarded = (b) 3/5 Mark awarded = (c) 3/5

Total marks awarded = 15 out of 25

Example candidate response - low

| (6)(1) Manufachusing Aguint for the you | a ended 30 | April 2016 |
|---|------------|------------|
| 1 | - 4 | \$. |
| Raw Materials: opening. | 1000 | , |
| less: closing | (3100) | |
| Add: Purchases | irreo | 10100- |
| Acto: carriage inwards. | | 1100 |
| Prime lost 2 | | 11200 |
| Add: factory norteels wages. | | 17500 |
| : frue lost 3 | | 28 700 |
| 19dd: Indirect Costs. | · | |
| Factory supervisor's Salary | 4). | 8200- |
| office Salaries, Factory Oreshe | eds. | 2.700 |
| Pent Pent (75 lex sobs) | | 6000 |
| finished goods (n50 lox 28 foo | 5 | 36875 |
| Cost of modulación 6 | | 20075 |
| (6) | , | 80275 |

Examiner comments

- 1 This receives a total of 12/25 and is an example of a low-level answer.
- 2 A label such as 'Cost of raw materials consumed' is required here. This would have earned a mark.
- 3 The candidate gives the figure and correctly labels it, earning a mark.
- 4 The candidate has crossed out the Factory Supervisor's salary. This should have been included as part of the indirect costs of the factory.
- 5 The candidate attempts to calculate the factory profit on the transfer of finished goods. However, the percentage has been calculated on the prime cost figure rather than the cost of production figure, which would include factory indirect costs. The label is also wrong; it should be 'Factory profit'. Correct label and figure were required for the mark. Had the candidate calculated a figure for factory profit based on their own factory cost of production and correctly labelled it, an 'own figure' mark would have been awarded.
- The candidate has correctly labelled their own figure for cost of production. Thus an 'own figure' mark is awarded.

Mark for (a) (i) = 5/8

| xample candidate response – low, continued | Examiner comments |
|---|--|
| (B). Prione Statement for the year ended 30 dp. 2016 ference 95000 Less: lost of Production (\$0275) Less repenses: 3 Fortory supervisor's Inlamy \$200 Office Salonings Pent (religherence) read Less for the year: (13975) | 7 The candidate has not labelled this figure as 'gross profit', so no 'own figure' mark can be awarded. 8 This has been incorrectly included here. 9 An 'own figure' mark can be awarded as the candidate has correctly labelled their own figure answer. Mark for (a) (ii) = 5/7 |

| Example candidate response – low, continued | Examiner comments | |
|--|---|--|
| (b). Calculation of expectival expected annual probit if option 1 is implemented: (c) Soft Sales (\frac{2500000}{1000} \times 2000) = 85500. Les: Cost of frederican = (80235) (80175 \times 1000) Add: Frished Goods = (1.35875) Lestes General of fice superiors (50°10 × 1000) * (50°0 × 87500) Less: Factory Supervisor's Salery = (8500) Less: Office Salaries = (8500) Less: Office Salaries = (8500) Less: Office Salaries = (8500) | This section earns no marks. The candidate has taken an incorrect approach to try to calculate the revised profit figure. They should have started with their own profit figure from part (a) and adjusted that by the various components to arrive at an alternative profit figure. Mark for (b) = 0/5 | |
| Less for the year introphen! (12975) (c). Option 2 borneys a prohit of \$15100 and Option 1 brings a loss of \$22945 Nie General Office expense will be reduced with option 2. There will be no finished goeds as and as a result true is no chance of hem to get damaged and more losses incurred are aprevented sess production means goes factory water's wages need to be percel and hence reducing the vost of prince 10st 12 | 11 The candidate simply repeats the answer to their earlier profit calculations here. It is not a decision, so no marks can be awarded. 12 This is a valid point. 13 This, too, is a valid point. 14 The candidate does not choose an option based on their figures, so does not get a mark here. Mark for (c) = 2/5 Total marks awarded = | |

How the candidate could have improved their answer

- (a) (i) The cost of raw materials used was not labelled, so no mark could be awarded for the figure given here. Candidates should always label items, as marks can only be awarded if both the label and figure are present. The candidate included the factory supervisor's salary in the list of factory overheads then crossed it out, so no mark could be awarded for this. The calculation of the factory profit was worked out using the prime cost rather than the cost of production.
- (a) (ii) Again, the issue here was not labelling items, in this case the gross profit. The factory profit calculated in (a) (i) needed to be included in this section as well.
- **(b)** The candidate started their answer from the wrong point, reworking the income statement. They needed to start with their own figure of profit for the year from (a) (ii) and make adjustments to that.
- **(c)** The candidate needed to make a recommendation to the management here. When the question asks candidates to choose an option, any comment such as 'choose option 1' will be rewarded with one easily obtained mark.

Mark awarded = (a) (i) 5/8, (ii) 5/7 Mark awarded = (b) 0/5 Mark awarded = (c) 2/5

Total marks awarded = 12 out of 25

Common mistakes candidates made in this question

- (a) Not labelling or wrongly labelling items such as 'gross profit' or 'profit for the year'.
- (b) Many candidates approached the question in the wrong way, e.g. by starting at the wrong point.
- (c) Many candidates omitted to make a recommendation and/or failed to discuss both options.

Question 3

| A good example of the candidate setting out and labelling their workings before starting on their answer. |
|---|
| |
| 00] |
| |
| 000 |
| |

Example candidate response – high, continued **Examiner comments** · I FLF. Limited ... This excellent answer to Statement of financial position as at 1 July 2016 question 3 is awarded 25/25. \$ ASSET2 The whole section for Non-Current Assets non-current assets is 5 correct and properly W 500 Intangible: Goodwill labelled. 1280000 4 A correct label for the 1 Equipment 205 500 intangible asset of goodwill, 1567000 vehicles 81 500 for which a mark is 1678500 awarded. Current Assets This figure is correct. Inventory 133 100 The inclusion of workings at and other Trade receivables 6 248500 the beginning of a question 115 400 allows the examiner to look 1927 000 Total Assets back and award marks if appropriate. EQUITY AND LIABILITIES Equity. 6 Again, the correct use 900 000 ordinary stares at \$1 each 900 000 184 900 150 000 of the full label for trade and other receivables. Share premium letained earnings General reserve 322500 1637400 M20800 Excellent use of labels. M30000 Total equity Non-Current leability 8 Here, the 8% debenture 8% Depentunes (2025) 120 000 is correctly separated from the current liabilities and labelled as a non-current Trade and other payables 106 700 liability. 62900 169600 Mark for (a) = 16/161927000

| Example candidate response – high, continued | Examiner comments |
|--|---|
| (b) Annual income from FLF limited 5.85.00. Interest on debenture (8% x120 000) 9600 Dividends (3% x 250 000): 7500: 17100. HInterest on bank deposit (4% x70000) 2800 19900 | 9 It is often a good idea to include workings before starting the written answer to a question. This allows the examiner to award marks where appropriate. |
| Profit for the year after appointing her rephewo to hope for the year after appointing her rephewo to hope for the year (20,000) - Solvey (20,000) - Solvey (20,000) - Husing an individual mode to conside in selling the business because previously she would modele make a drawings of \$36,000 and now her annual return is any of \$19,000. Even if she employs her appreciable to manage the business, the profit that her business is sound get is \$21,600 which is still move than her cannual return this profit can also rise in the future. However, by selling her business to a company case help in return of ordinary shares can help her to obtain higher dividends in the long term as the profits of a limited company is likely to increase more than the profits to of a sole trooler. Husina can also make a capital gain by selling her shares when the market price per share will increase. | The candidate starts by making a tentative assessment. The candidate starts to justify their decision here, using the financial data from the earlier calculations shown in their workings. They now compare the two options on financial grounds. The candidate now develops their argument by bringing in other factors to support their conclusion. |

Example candidate response - high, continued

Overall, shows the difference between her annial action from FLF consted and the profit from 12 employing her rephew is not be too significant and in the long run, the neturn from the investment in FLF limited can also be ghigher than the from if the dividend & yield increases. It is also more secure to invest in the company and thus, thus made the right decision to see her business.

Examiner comments

- The candidate now sums up their arguments for and against Husna's decision.
- 45 Although the candidate started this answer with a rather tentative assessment in their opening paragraph, they now finish with a conclusion that is firmly based on their arguments for and against Husna's decision. This is an excellent example of a well-constructed and balanced argument and worthy of full marks.

Mark for (b) = 9/9

Total marks awarded = 25 out of 25

How the candidate could have improved their answer

- (a) Although the layout of the statement of financial position was in line with IAS1, other layouts are also acceptable. This candidate set out their workings before writing their answer. This allowed the examiner to check through for any errors that might have appeared, and is generally recommended practice.
- **(b)** Again, the candidate set out the calculations relevant to their answer right at the start, something which is recommended practice.

Mark awarded = (a) 16/16 Mark awarded = (b) 9/9

Total marks awarded = 25 out of 25

Example candidate response – middle **Examiner comments** the 1 This answer is awarded 14/25. 440000 - (120000 + 14600 + 29500 + 17200 7 (1600) \$ 270 300 2 2 The candidate clearly Reaglisation presents their workings here; doing this allows the examiner to check the FIF Gueted workings against the Asset : 440000 answer and award marks Jayables frences 280000 11600 accordingly. Egui proest 14600 29100 16000 Realisation 111500 451600 451600 P.P UUD એ Cael Debeutro, 120 100 ord shores > Mes pening W. \$ 2500000

| Example candidate response – middle, continued | | | Examiner comments | |
|--|---|---|---|--|
| Cash food Related ble Sto deblitted (20000 Realitation) Ordinary share of premier 20000 Goodwill Salance old. 103900 Suggood Otalement of financial position as at Non Current Assets Premises (1000 + 250) Selector (190900 + 14600) Selector (190900 + 14600) Selector (190900 + 103600) Total Asias | 133100 115400 | 248300 162100 111500 248300 248300 205500 81500 1567000 248500 1815500 | The candidate worked out a value for goodwill in their workings above. Unfortunately, they have not transferred their answer to the statement of financial position, so no marks can be awarded for the workings. For workings to earn marks, the figures have to be used in the main answer. | |
| Equity Signs gobooo ordinary classes \$1 4 letained cominary General reserve Share premium Current habilities Thate payches (25100+ 11600) lesh and asi equivalent 17100 - 7000)25 | 900000 322500 90000 1452500 1452500 (62900 | | 4 Again, the candidate made an attempt in their workings to calculate a revaluation reserve, which they called Realisation profit. Unfortunately, the figure calculated has not been brought into the statement of financial position. | |

Example candidate response – middle, continued **Examiner comments** 169600 **5** Good separation and Current lightlikes 5 labelling of the non-current liability. 8% Debeutives 120000 289600 Mark for (a) = 12/16and Casilifes 1742100 6 This was given in the 6 question, so no mark Din'dend <u>(b)</u> awarded. Husha is now an a A valid point about Husna's position now the yield of 5% old bank business has been sold. the Gurrers 220M2 8 Another valid point about what she has francial possibly given up by selling the business. bulinest 9 The candidate does not give a final assessment of whether or not Husna made the correct decision. Had they done so, they would have gained a mark, simply for making a judgement. Mark for (b) = 2/9Total marks awarded = 14 out of 25

How the candidate could have improved their answer

- (a) The candidate set out their workings before attempting the statement of financial position. In doing so, they prepared what they termed a realisation account, arriving at a realisation profit of \$111 500. Unfortunately, they did not identify this as the figure required in the statement for goodwill, and consequently did not include it. Thus, no marks could be awarded for their workings. Instead, they included what they believed to be goodwill in their workings for the owner's capital account. This resulted in failing to calculate the revaluation reserve which was required for the statement. These factors were the reasons for full marks not being awarded.
- **(b)** This section was not answered well. The candidate made two valid points about Husna no longer having responsibility for running the business and not earning a higher profit if the business improved. However, they needed to support this with calculations. For example, they could have compared what Husna would earn from selling the business with what she earned from running it or would earn from getting her nephew to run it. Closer reading of the question, which specified that answers should be supported with calculations, might have helped the candidate here. The fact that nine marks were available for this question should have told the candidate that they needed to make several points, backed up by figures where appropriate. Finally, they needed to make a definite assessment about whether or not Husna made the correct decision.

Mark awarded = (a) 12/16 Mark awarded = (b) 2/9

Total marks awarded = 14 out of 25

Example candidate response – low

| a) | FLF limited's Statement of knowners position on 1 July 20 | lo . | |
|-----------|---|---------|-----------|
| 0 | hion-current resets | | |
| | tangible 2 | | |
| | Premises . (815 100 + 180 000) | | 1095100 |
| | Equipment | 3 | 190900 |
| | Infançable Vehicles | | 81200 |
| ž | erandwith Intangiste 4 | | |
| | Geoffine (A10 800 - 324 300) | | 112 700 |
| 0. | , | и | 1480 200 |
| | current assets | | |
| | Innentony (103 600 + 29,500) | 133160 | |
| | trate and other receiverables. (99 400 + 16000) | 115400 | |
| | Coch and coch equinalents (7100- 70000) 5 | (62900) | |
| | | | 185 600 |
| ********* | Total assets | | 008 2001 |
| | Equatry and traditional | • | |
| | Equality. | | |
| | 900 con indumy shares of 11 each | | 0/60 000 |
| | Refaired carriage | 0.00 | 322500 |
| | Greneral reserve | | 80 600 |
| | Total equity | 3 7 th | 1302500 |
| | 8 % Pasentura 6 | | 1 455 200 |
| | Cament Respectives | | |
| ••• | Trade and other payates (95 100 + 1600 + 1200) | | 107 900 |
| | Total equity and busines | | 1230 40 |
| | | | |
| | | · · | |
| b) | Profit for the year 41 600 | | |
| | Add: Bank interest 80 7 | | |
| | 41 080 | | |
| | loss: Salam 20 000 | | |
| - | 21 680 | | |

Examiner comments

- 1 This answer earns a total of 9/25 marks.
- 2 The candidate correctly uses this figure, but the amount of \$815 100 is incorrect so no marks can be awarded for it.
- 3 No addition has been made for the extra equipment.
- 4 Good use of the correct label here.
- of cash held by the company should have been included here. The bank account was overdrawn and should have been shown as a current liability. In the statement of financial position, items should not be netted off.
- 6 The 8 % debentures require a heading of 'Non-current liabilities' in order for a mark to be awarded.

Mark for (a) = 8/16

No mark can be awarded here, as the calculation of bank interest is incorrect. The candidate is also mixing up the two situations. The bank interest would have been paid to Husna if she had sold the business. The salary would have been paid to her nephew if she had kept the business.

Example candidate response – low, continued **Examiner comments** 8 A correct calculation of 6 brighter consignation 490 000 debenture interest, but used Add: Dividend received 3000 in the wrong context, so no mark can be awarded. 443 000 hers: Interest 8 9 600 The candidate gets a 433 400 mark for making an assessment here. However, they do not go on to justify the wight decision in setting business as the would this or to consider what rather from employing amount the business might have happened if Husna had not sold to the run the business limited company. Mark for (b) = 1/9Total marks awarded = 9 out of 25

How the candidate could have improved their answer

The main issue with this answer was that the candidate did not set out any workings before starting their statement of financial position. Therefore, it was impossible to award any marks for wrong figures.

(a) With the non-current assets, the candidate only included the original values for premises and equipment, in the first case not taking the revalued figure of \$1 000 000 and in the second not adding the new equipment of \$14600. There was a good attempt at calculating and labelling goodwill.

In the current assets, the candidate netted off the cash in hand and the bank overdraft. Netting off figures in this way should be avoided when preparing the statement. The bank overdraft should have appeared in the current liabilities as an overdraft.

As the candidate did not update the non-current assets with their purchase valuation, so too the equity did not include the revaluation reserve. However, it did through the 8% debentures. These are non-current liabilities and should have been included as such under the appropriate heading.

(b) The calculations presented by the candidate were not relevant to the situation, other than the bank interest of \$9600. This was used incorrectly, so no marks could be awarded. The candidate made an assessment of the decision taken by the owner but would have earned more marks if they had discussed this fully.

Mark awarded = (a) 8/16Mark awarded = (b) 1/9

Total marks awarded = 9 out of 25

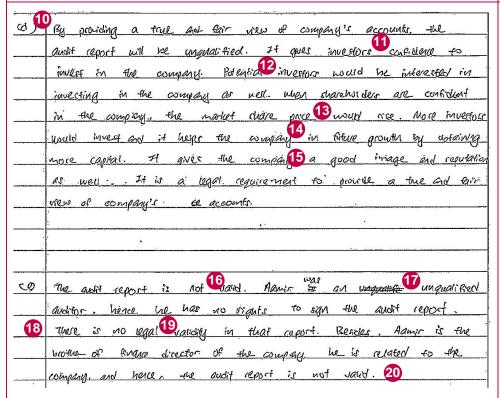
Common mistakes candidates made in this question

- (a) Many of the points mentioned in relation to the low-level answer were typical of the common errors made. The main issue with the statement of financial position was failing to label items. Incorrect treatment of the debentures was common. Many candidates did not show any workings and so the examiner was unable to reward some items.
- **(b)** Many candidates did not discuss the two choices (selling or retaining the business). Likewise, failing to include any calculations, even though prompted to do so by the question, was common.

Question 4

Example candidate response – high **Examiner comments** 1 This is awarded 24/25 ca) Additors was make sure accounting records are same as and is a good example of a humes activities. Additors make sure financial statements high-level script. has tell and fair view, all the company assets and This is a good example tionslittes are included in financial statement. Additors of a full answer. the accounts has no error, or make sure Mark for (a) = 5/5will qualify the accounts or reports. Auditors will make ove the accounts and and financial statements comply with 3 A good example of what international accounting standards. Auditure will make our the a qualified audit report is and a reason why the report reports or accounts are unbiased. Auditors will make sure may be qualified. proper accounting policies are used in preparing the accounts A gusting qualitied report will be prepared by anothers it Mark for (b) = 2/2rep accounts do not show true and fair wen. 4 The candidate identifies the correct IAS and also A quaited and open shows that the financial state ments (b) gives the contents of the do not the reflect true and fair wear there is ever in it. IAS. 3 5 An excellent example of (0) 1A12, inventories show should be valued at lower of using the figures given in nef realisable value. The net realisable value of the question and linking them back to the IAS \$ 750,000 - \$ 200,000 = \$ 550,000 . This is lower referred to in the opening &1 miliar. Here, \$550,000 should be the cost of sentence. invertony. 6 This IAS is not relevant According to IAS of, the business should to this answer. accounting policy: Partiette Prudence concept around be apply the value of invertoces knowed not be overgoted. The profit of A good example here of the application of prudence. Misses sould not be overfaced as nell. 7 8 According to 1.As 36, impairment of assets. If the recoverable 8 This IAS is not relevant amount of asset is sess that its carrying value, the + amount to the answer. should be treated as experce and unffer off from the asset. A good summary of the The asset is said to be impaired. arguments in the first Here, the invertoger should be would at \$550,000 instead paragraph. of \$ 1 million. 9 Mark for (c) = 8/8

Example candidate response - high, continued



Examiner comments

- The candidate provides good examples of the effects on shareholders of a qualified audit report.
- Giving shareholders confidence.
- 12 Attracting other potential investors.
- The impact on the share price, which will definitely affect shareholders.
- This expands on the earlier point about potentially bringing in new shareholders.
- Here the candidate refers to the effect on the company rather than the shareholders, so no marks can be awarded for this point.

Mark for (d) = 5/6

- 16 A definite evaluation.
- Justification for the earlier evaluation.
- 18 A well-balanced judgement of Aamir's actions.
- 19 The effect of the action taken by the unqualified auditor.
- Further justification of why the audit report has no validity.

Mark for (e) = 4/4

Total marks awarded = 24 out of 25

Paper 3 - Structured Questions

How the candidate could have improved their answer

- (a) The candidate included five valid duties of an auditor. Although they presented them as continuous text, it would have been perfectly acceptable to present them as a numbered list or bullet points; this may save time in an examination.
- **(c)** The candidate set out relevant calculations and discussed them with reference to the correct accounting standard (IAS2). However, IAS36 was not relevant to this question and could have been omitted.
- (d) The candidate only missed out one benefit here. They could also have considered the negative effects on shareholders of not providing a true and fair view of the accounts, as this would also have earned marks.

Mark awarded = (a) 5/5

Mark awarded = (b) 2/2

Mark awarded = (c) 8/8

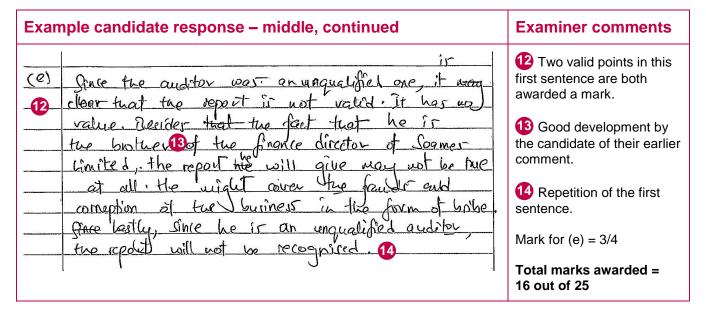
Mark awarded = (d) 5/6

Mark awarded = (e) 4/4

Total marks awarded = 24 out of 25

| Example candidate response – middle | Examiner comments |
|--|---|
| 1 In the books of Sames limited. (a) They must check whether the company has given true | 1 This is awarded 16/25 and is a good example of a middle-range script. |
| value of their actest and lightlifer (ii) They verify whether the business has stated the accounting wetwork that her been used. (iii) They will go turnuch the sevenue and expenses of the construct of the construct of the construct of the construct of the learning of the cultifor will check whether the actult are in the name 2 of the Suriness. | 2 The first four points of this answer are valid and are awarded a mark each. The final point repeats point (iv). Mark for (a) = 4/5 |
| (3) The auditors will venty whether the Eighth'es stated wises and anner the business and not its monager. (6) It qualified audit roport morns that there have been enous in the Granuich statements Guil can be considered, stating that there 3 | 3 One valid point. Mark for (b) = 1/2 |

Example candidate response - middle **Examiner comments** 4 Incorrect IAS (0) incorred, locs of considered, so no mark awarded. 5 Here the candidate mentions the correct IAS and indicates why it may be applicable to the case. 6 The candidate does not the overestingtion obtain full marks here pohl because they do not make any reference to the figures given in the question. Turther development on the impact of a wrong pronugal valuation on the current assets and profit. 8 Further development Ear here, too. Mark for (c) = 6/8Although 'something fishy' is really a slang term, the point made by the candidate is valid and is awarded a mark. Here, the answer does not describe the impact on the shareholder, which is what the question asked for. This will have a direct impact on the shareholders and is awarded a mark. Mark for (d) = 2/6



- (a) The candidate gave four valid duties of an auditor. One more duty was needed for full marks in this section, e.g. providing a report containing a comment on the true and fair view of the accounts.
- (b) Again, the candidate only needed to add something to the effect that the auditor had been unable to gather all the necessary audit evidence to gain the extra mark.
- (c) Like many others, this candidate stated the wrong IAS here, although the points they made were valid ones. However, the candidate did not make any reference to the figures given in the question. Had they stated the net realisable value of \$750,000 and the repair costs, then reached a figure at which the inventory should be recorded, it would have been possible to award full marks for the answer.
- (d) This answer needed to be more specific about the effect on shareholders of not providing a true and fair view. The candidate made two valid comments, but these were general. They needed to mention effects such as: the shareholders might lose confidence in the company and sell their shares, or the shareholders might not invest further in the business.
- (e) To gain the extra mark, the candidate simply needed to state the action that should have been taken, i.e. a qualified auditor should have been appointed.

Mark awarded = (a) 4/5

Mark awarded = (b) 1/2 Mark awarded = (c) 6/8

Mark awarded = (d) 2/6

Mark awarded = (e) 3/4

Total marks awarded = 16 out of 25

Example candidate response - low

| | accounts |
|-------------|--|
| a) | i) Gather the velevant Locuments and information needed to check the company! |
| 1 | ii) The report must be audited based on the set standards. |
| | iii) The auditor must provide a time and fair view of the accounts and not be stated |
| 2 | iv) The auditor is to advice the company managers on how to reprove their accounts |
| • | v) The auditor 5 hesponsible to benter an openion on the audit heport 3 |
| | |
| b) | A quartified report is whose the auditor becoived the reternant documents and |
| | reformation to vender an opinton during the audit with the exception of |
| | natising a few transactions or documents. |
| | |
|) | Experiment to the International Accounting Standard (145) too necessary |
| 6 | adjustment that must be made to the financial statements on the 145 Sb |
| | the impairment of excets. The impairment of assets occur when the camping |
| | aurount of the accet to more than the vecoverable amount in such execumetan |
| | the adjustment that must be made it to value the assets at the course amount |
| | following the purdence concept. |
| | |

Examiner comments

- 1 This question earns a total of 10/25, an example of a low-level script.
- 2 This is incorrect. It is not the duty of an auditor to suggest improvements such as this to the management.
- 3 Both (iii) and (iv) make the same point about the auditor providing a report to the members.

Mark for (a) = 3/5

This statement is partly correct. The auditor may identify missing transactions and documents. However, the candidate needed to add some sort of definition of a qualified audit report, or to indicate when one is issued.

Mark for (b) = 1/2

- 5 Not specific enough. The candidate needed to mention IAS2 and inventory being valued at the lower of cost and net realisable value.
- 6 No reference in the answer to the financial data given in the question. If the candidate had used this data, it would have been possible to award more marks.
- 7 IAS36 is not relevant to this question.
- 8 This statement is too general; the candidate needed to state *which* assets.

Mark for (c) = 0/8

Example candidate response - low, continued

| 7) | The importance of shartherdows the auditors providing a time and fair wow of ten |
|----|---|
| 9 | accounts to the Shareholders of that the Shareholders themselves wou be asse to |
| | see how well the company has been doing. The Shandholder will also be able to determine that if messing in or company it a wise decision after renewing |
| 1 | to determine that if meeting in a company it a wite decision after versewing |
| • | the audited report, the auditors providing a time and law new of the accounts |
| | accounts will movenize or decrease the contident of the shareholders of the |
| | company depending on the vertical of the accounts. It a company has a unavailed |
| | opinion on an audit the shareholders will gad more confidence and it more titoly to approve the major plans of the company. Audits rule give companion vectors to the shareholders. |
| | to approve the major plans of the company. Audits also gove companison vectors to |
| | the slaveholder. |
| | |
| 27 | . The audit report will be sendened invaled. This is because the audit report was |
| | Love by a unqualified auditor who is not independent of the company. 14 |
| | |

Examiner comments

- 9 Some good points are made in the answer to this section.
- The shareholders will obtain information on performance from the accounts rather than the audit report.
- A good point about whether or not to invest in the company.
- Another good point about the impact of the audit report on shareholder confidence.
- The point relating to shareholder confidence is backed up by a specific example.

Mark for (d) = 4/6

Two good points.
However, the answer needed to be developed by adding points such as:
Aamir should not have signed the audit report, he may be biased because of his links with family members, or indicating any action that should be taken, e.g. appointing a qualified, independent auditor.

Mark for (e) = 2/4

Total marks awarded = 10 out of 25

Paper 3 – Structured Questions

How the candidate could have improved their answer

- (a) The candidate needed to add two additional comments in order to gain full marks. They could have stated that an auditor attends the stock count, checks trade or other payables, or verifies that the assets belong to the company.
- **(b)** The candidate needed to state that the auditor was not able to obtain all the necessary information to enable them to make their judgement.
- **(c)** The candidate did not demonstrate any knowledge about IAS2. A general comment about IASs was not sufficient to be rewarded. The situation is not one of impairment in respect of IAS, but of inventory valuation. A comment about the inventory being shown at the lower of cost and net realisable value and using the figures from the question to demonstrate this might have earned four marks, even without stating IAS2.
- (d) This was quite a good answer containing valid points. If the candidate had considered the other side of the argument, such as the fact that auditors do not prepare the accounts or correct errors, and that the information presented did not provide a complete picture of the business's performance, they would have gained the extra two marks.
- **(e)** Stating that a qualified auditor needs to be appointed or the existing auditor may be biased would have gained the other marks here.

Mark awarded = (a) 3/5

Mark awarded = **(b)** 1/2

Mark awarded = (c) 0/8

Mark awarded = (d) 4/6

Mark awarded = (e) 2/4

Total marks awarded = 10 out of 25

Common mistakes candidates made in this question

The most common errors were that in general candidates did not develop their answers sufficiently.

The most common issues were with part **(c)**. Some candidates had problems with valuation of inventory and the effects of not valuing it correctly on the financial statements. Many candidates stated the wrong IASs.

Candidates should be aware that numbered lists or bullet points are acceptable and will be rewarded if correct. Using bullet points instead of continuous text may allow candidates more time for other questions.

Question 5

Example candidate response – high **Examiner comments** 1 This candidate is (a) Absorption Costing Activity Based Costing awarded 21/25. A good example of a high-level <u>(b)</u> script. 5 x 50 x 200 Number of units: 50 000 units Correct identification of the method of costing used. Overhead cost per unit= Mark for (a) = 1/150 000 = \$1.58 per unit et 3 Correct calculation of the cost per unit from the given data. Machine Set-up wets (c)Mark for (b) = 2/24 Throughout their answer to (c), the candidate shows all their workings, allowing the examiner to award marks as appropriate. This section receives full marks. \$100 5 X 200 Production stoppage costs 4 weeks -> 1stoppoor /4 x 50 = 12.5 stop. \$4000 = \$320 \$ 3.20 cost per unit-(4x5x200) 80.02=

| Example candidate response – high, continued | | Examiner comments |
|---|------------------------------|--|
| Machine Maintenance: Cost per day = \$8000 5×50 | | 5 A good summary of all the calculations. Mark for (c) = 12/12 6 This is not a decision about whether or not the method of costing should be |
| Machine running costs Cost per unit = \$60.000 5x50x200 = \$1.2 Statement to show unit overhead cost for each i | owerhead) | used, but simply a comment on it. Therefore no marks can be awarded for it. The candidate correctly identifies a benefit from the use of the method, which is |
| Statement to show unit overhead cost for each i Machine Set-up costs Production quality inspections Production stoppage costs | 0.04 0.10 | rewarded. 8 The candidate goes on to describe the action the owner can take. |
| Production stoppage costs Machine maintenance Machine running costs Total one whead cost per unit | 0.08 0.16 1.20 1.58 | 9 The use of the phrase 'more accurate' is quite common but is incorrect and so is not rewarded. A mark would have been |
| (d) This analysis is useful because it shows overhead affect the total unit cost the mo Haruka limited can pay more attention to | st and that | awarded if the candidate had said the method is more reliable or realistic than some other methods. 10 This is not a true |
| 8 previous. This method of costing is also more because the costs of overheads are directly to the units produced. It is also more logical easy to understand and to calculate. | apportioned | statement, as the earlier calculations are quite complex. No marks awarded. 11 The candidate |
| However, ### Activity Based costing can be a to implement and to maintain. It can also difficult to train now accommons the muse | be 11 | continues by indicating correctly the negative aspects of using the method. Marks are awarded for the comments on expense and the need to train staff. |

| Example candidate response – high, continued | Examiner comments |
|--|--|
| existing accountants this new costing method. Keeping this costing method also means to that exact details of all inspections, machine weaktow maintenance records will have to be kept which can increase the | A valid comment about an increase in workload. |
| 12) ork load and the west as well. It is, however, advisable to Samir that this 13 osning method should be implemented because of | The candidate makes a definite decision and earns marks accordingly. |
| of its acuracy in apportioning overhead costs. | Mark for (d) = 6/10 Total marks awarded = 21 out of 25 |

(d) This was the only section for which full marks were not awarded. The candidate attempted to balance their argument well and made a recommendation. However, if they had added that the benefits of Activity Based Costing (ABC) include the fact that it indicates where costs can be saved and controlled, and also mentioned cost drivers and cost pools, the extra marks would have been awarded.

Mark awarded = (a) 1/1 Mark awarded = (b) 2/2 Mark awarded = (c) 12/12

Mark awarded = (d) 6/10

Total marks awarded = 21 out of 25

| Exar | mple candidate response – middle | Examiner comments |
|------------|--|--|
| (a)· | absorption budgetary control. costing. | 1 Incorrect method stated, so no mark awarded. |
| 9 | | Mark for (a) = 0/1 |
| (b). | Overhead cost per unit : 7900 (50x5) | 2 A correct calculation. |
| | 200 2 | |
| | = 4 1.58 | Mark for (b) = 2/2 |
| (c) · | -Overheads 3 | This is a good example of one of the alternative |
| - | overheads overheads units. Machine 32+-112 (osts. 2000 50000 0.04 | approaches which could have been used, as shown |
| | machine set-up costs. 2000 50000 0.04. production quality inspections 5000 50000 0.10 | on the mark scheme. |
| | production stoppage costs . 4000 From 0-08. | Mark for (c) = 12/12 |
| | machine mainténance 8000 5000 0-16. | |
| 1 | machine running costs. Good 50000 1-20 | |
| 8 | Total overhead. 19000 1-58 | |
| | Dvertn # | |
| <u>(0)</u> | Overheads units. | |
| | machine set-up asts 2000 50000 0.04. | |
| | | |
| •• | H 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 | 4 A good, definite decision. |
| | | 6 Cood dovelopment of |
| | | Good development of why the decision has been |
| | | made, and the benefits this analysis should bring to the |
| | | business. |
| | | 6 The candidate only |
| | the second secon | focuses on the positive |
| | | aspects of ABC here. More marks could have been |
| (d) · | Sapare about 4 margada ade Parther and Dr. | awarded if they had mentioned the cost, the |
| (47 | gamin should 4 continue to ask for this analysis in the feture | time taken, and the fact that |
| | years. This analysis can show samir which parts of overheads. 1s higher and should be taken some action to reduce it | specialist staff are required. |
| | and can make more proff. This also - make it sami | 7 Further development |
| 6 | can compase the overhead year by year to check whether 7 | here. |
| | the overhead is increase or not this total . The problems of | 8 And here. |
| | total overhead increase also can be don't check with this. | Mark for (d) - 4/10 |
| | increases. Same know that the overheads the are allocated | Mark for (d) = 4/10 |
| | well of not. 8 | Total marks awarded = 18 out of 25 |
| | | |

- (a) The candidate named the wrong method of costing used here. However, this did not stop the rest of the answer being rewarded.
- (d) Although the candidate gave a valid recommendation, their answer did not explain why ABC (Activity Based Costing) makes it possible to enable cost reduction or discuss the use of cost pools and cost drivers, which would have gained more marks. There was also no consideration of the negative side to using ABC, such as the fact that it takes time, is expensive because it requires more qualified staff, and that it may not be easily understood by Samir. Considering the negative aspects would have provided more balance to the argument as to whether or not this analysis should continue to be used, and also earned several more marks.

Mark awarded = (a) 0/1 Mark awarded = (b) 2/2 Mark awarded = (c) 12/12 Mark awarded = (d) 4/10

Total marks awarded = 18 out of 25

Example candidate response – low **Examiner comments** Overall, this question is Haneka awarded 9/25. (0) Correct identification of the method used. (6) Overhead 79000 Mark for (a) = 1/13 A correct formula, which is rewarded. However, the 79000 candidate does not get the 50000 correct final answer, which should have been \$1.58. 1.59 Mark for (b) = 1/2These are not workings. The candidate is quoting (C) the figures from the question. 5 As the candidate shows their workings here, it has been possible to award marks for any correct (c) elements. set-up costs (21:59x 6 A mark is awarded for 795 From quality inspections (41:59×50) identifying \$8, which must be the result of a calculation by the candidate. ina nontenance colisa 50,81-One mark for \$32. Total cost (63.77 Mark for (c) = 2/128 Not a valid comment. The candidate needed to 191 specify what ABC is more precise than, or how it is Dare directly related more precise. The method does use be allocated auxiding cost drivers, so a mark is awarded here. 10 The candidate goes on using MRC since it requires a qual to develop the point about cost drivers, so a further mark is awarded here.

Example candidate response - low, continued Curvulant. It is time consuming and it is not about ABC being more expensive and time-consuming than traditional methods. Therefore the profinable for anith to be use after answer by giving a decision. Capanive of a qualified curvulant in collicated Total marks awarded = 9 out of 25

How the candidate could have improved their answer

- **(b)** The candidate used the correct numerator and denominator for their calculation, but then miscalculated. If time allows in the examination, it is always worth double-checking workings.
- (c) The candidate took the wrong approach in their calculations. They mistakenly multiplied their initial calculation by the \$1.59 they had calculated in (b). They appear to have mixed up two ways of answering here, using the first method shown in the mark scheme along with the second method. Therefore, very few marks could be awarded. If they had used the second method on the mark scheme but taken their own figure of \$1.59, they would have gained high marks, as, even though their figure was incorrect, they applied it correctly.
- (d) There was some repetition here ('ABC is time-consuming and expensive' and comments on the use of cost drivers) and a corresponding lack of depth to the answer. When considering the positive aspects of ABC, this candidate needed to add something about it helping Samir to monitor costs more effectively and identify areas where cost savings could be made. On the negative side, they could have mentioned the fact that it is of little benefit as Samir only produces one product. The inclusion of these points would have moved the candidate a long way towards full marks for this section.

Mark awarded = (a) 1/1 Mark awarded = (b) 1/2 Mark awarded = (c) 2/12 Mark awarded = (d) 5/10

` '

Total marks awarded = 9 out of 25

Common mistakes candidates made in this question

The wrong method of costing was often stated.

When discussing the results calculated, some candidates failed to consider both sides of an argument or develop points relating to these.

Some candidates failed to conclude their answer with a clear recommendation or decision in (d).

Some candidates omitted to show any workings; it is often possible to earn some marks for correct workings even if the overall answer is incorrect.

Question 6

Example candidate response – high

| a)(i) A cash budget is prepo | aned wino | Parecastor | Goines | |
|--|---------------------|--------------------|---------|--|
| (a)(i) A cash budget is prepared using forecasted figure while a statement of cash flows is prepared using | | | | |
| past figures 2 | 1 | - Fix park | | |
| , Jan 1 Jan 1 | | | | |
| (ii) It can anticipate ful | suria lamashi | 1 Oroblems | An al | |
| the management and | tare again | 1 Proplems | °00 | |
| the management can | ious precon | monary acr | 101/7 . | |
| b)(i) Calculation of sales | | , . | | |
| | January | February | March | |
| | \$ | | 3 | |
| Receipts in month of sale | 28 500 | 26125 | 30875 | |
| 4 + Discourts automed | 1500 | 1375 | 1625 | |
| Recorpts in following month | 30 000 | 27500 | 32500 | |
| Sales value | 60 000 | 55000 | 65000 | |
| | | | | |
| | | | · · | |
| Rate of discount allow | 1500 30000 | COIX | | |
| | ≈ 5×. | | | |
| 95% -> \$30875 | | | | |
| 100 % -> 308 75 x10 | 0 = 32500 | | | |
| 95 | | | | |
| | | | | |
| (11) | z managazana | 1027 N W | | |
| | Jan | feb | March | |
| | ф | 4 | \$ | |
| Vaive of cash discount | 1500 | 1375 | 1625 | |
| 5 | | | | |
| | | | | |
| (iii) Rote of cost discount | - 1500 XID 30000 | 0 | | |
| - | = 5× ← | | | |
| | | | | |

Examiner comments

- 1 This candidate is awarded 22/25 for this answer.
- 2 A good example of comparing a cash budget with a statement of cash flow, which is what the question asked for. Many candidates simply described each, and no marks could be awarded.

Mark for (a) (i) = 1/1

3 A good example of the use of a cash budget.

Mark for (a) (ii) = 1/2

4 Correct calculation of the sales figures for each month. The candidate has remembered to add back the discount when making the calculation.

Mark for (b) (i) = 3/3

5 Correct calculation of the discount allowed, taken from the earlier answer.

Mark for (b) (ii) = 3/3

Mark for (b) (iii) = 1/1

| xam | nple candidate respons | se – high, co | ontinued | | Examiner comments |
|-------------|-------------------------|---|-----------------|-----------------|--|
| (7) | Trade receivables buc | Ya o F | | | |
| | 1.000 - 200 100 100 100 | January | February | March | |
| | | \$ | \$ | \$ | |
| | Opening barance | 40000 | 30 000 | 27 500 | |
| 6_ | Add (redit Sales | 60 000 | 55000 | 65000 | 6 Fully correct and well- |
| U _ | Less Recorpts | (68500) | (56125) | (58375) | labelled presentation of the trade receivables budget. |
| | Cash discounts | (1500) | (1375) | (1625) | |
| | Closing balance | 30 000 | 27500 | 32500 | Mark for (c) = 8/8 |
| | Closing Jacobia | | | | |
| | | | | | |
| 41 | Do Para MICOS | 1 | | | |
| <u>(d.)</u> | Defiat = \$1600 | | | | A partially correct |
| | | - 1 | | A. (a.) | calculation of the cash deficit. The candidate doe |
| | Receipts-month of sal | 8 BUDING II | ionease by | \$ (60D | not include the \$15 000 |
| | | | <u> </u> | | advertising cost, which |
| | Increase in February & | sain - \$160 | CX OOK O | | means that only 4/5 marks |
| | | 75 ———————————————————————————————————— | | | are awarded. |
| | | = \$168 | 4 MM X2 | | Mark for $(d) = 4/5$ |
| | | ~ \$ 33 | 8 a- | | indiction (d) |
| | | | | | |
| وک | The purchase of the | ADDECKTIVE OF THE PROPERTY OF | Thospora . | | The idea of delaying |
| برري | | | | | payments to suppliers is |
| | 2. The company could | -auxary June | op The | | rewarded. However, the making of a rights issue |
| | | * | • | | would take some time to |
| <u>e)</u> | 1. The company can 1 | nake a righ | to îssue h | generate | organise. The reduction/ |
| | cash. | | | | elimination of the overdraf |
| | 2. Payment to supplie | rs can be c | lelayed. | | is a short-term problem, so |
| | 8 | | Ü | ļ | no marks are awarded for the comment about the |
| | | | | | rights issue. |
| | | | | | Mark for (e) = 1/2 |
| | | | | | , , |
| | | | | | Total marks awarded = |

Paper 3 - Structured Questions

How the candidate could have improved their answer

- (a) (ii) The candidate provided one valid benefit here. However, a second was needed, for example, that it helps managers plan and control their cash flow in the future, or that it motivates staff.
- (d) The candidate correctly identified and used \$1 600. The only thing they missed from their calculations is the \$15 000 advertising cost. Using that would have given them full marks.
- **(e)** Making a rights issue is not a valid way of raising cash quickly in the short term. To implement a rights issue would take time, and the company needs an immediate solution to their cash flow issues.

Mark awarded = (a) (i) 1/1, (ii) 1/2 Mark awarded = (b) (i) 3/3, (ii) 3/3, (iii) 1/1 Mark awarded = (c) 8/8 Mark awarded = (d) 4/5 Mark awarded = (e) 1/2

Total marks awarded = 22 out of 25

| Example candidate response – middle | Examiner comments | |
|--|--|--|
| and real 6 ai A cashflow is done with current. figures of the business whereas a cash budget is done with forecasted figures that are not also always correct | 1 This answer receives a total of 14/25. It is at the lower end of a middle level script. | |
| 2 | 2 A valid statement. | |
| 6 air oIt helps the business to control it's liquidity and | Mark for (a) (i) = 1/1 | |
| to decrease or increase 3 some costs or receipts. Also | 3 A valid point about the benefits of preparing a cash budget. | |
| goals that have been forecasted. It will also show | This is not remarded as | |
| whether they should improve or continue exactly what they are doing. | This is not rewarded as it repeats the first point. Mark for (a) (ii) = 1/2 | |
| | Wark for (a) (ii) = 1/2 | |
| 6 bi sales of January 2017 sales of February 2017 5 = \$30,000 + \$38500 = \$.26125 + \$2,7500 + \$1500 (cash discount) = \$53625 | 5 No marks can be awarded for this answer as the candidate has not taken into account the discount | |
| = \$ 58,500 | allowed. Mark for (b) (i) = 0/3 | |
| = \$30875 +\$411677 | | |
| = \$72642 | | |

| Example candidate response – middle, continued | Examiner comments |
|---|--|
| 6 bii cash discount cash discount of January 2017 of february 2017 | |
| = \$1500 6 37500 -826125 | 6 Both of these calculations are correct and are awarded a mark. |
| Cash discount | 7 This is incorrect, so no mark can be awarded. Mark for (b) (ii) = 2/3 |
| 6. biii) eash discount = \$1500, x 100; rate \$30,000 | 8 A correct calculation is set out here, but with a wrong answer of 2.5% rather than 5%. |
| | Mark for (b) (iii) = $0/1$ |
| 6.C Trade receivables budget Jan Feb. Mar. balance 40 000 88500 94625 Add & credit sales 58500 53625 72042 less receipt from debtors (68500) (66125) (58395) Cash discount (1500) (1375) (10292) | The candidate correctly uses their own sales figures calculated in (b) (i). Therefore, full marks are awarded for calculations based on the candidate's own figures. Mark for (c) = 8/8 |
| closing balance 38500 34625 38000 | IVIAIK IOF (C) = $8/8$ |

Example candidate response - middle, continued

| 6 d | There should be an increase in February's Sqles |
|--------|---|
| | by \$1600 00 But it should be the sales with |
| | credit customers who pay in the same month, |
| | overwise the increase will go for the month |
| | of March as the other half the Of the credit |
| | customers make payments the following month |
| | after the sales book place. But it should be |
| | an increase of \$1600 and onwards without making |
| | any other expenses increase because this will create |
| | once again a deficit overwise. Using \$ 15000 for to only |
| | have an increase of \$1600 in Sales is useless and |
| | 9 key bad decision as this money could have been |
| | used on another way such as expansion |
| | of the business, buying of fixed assets and other |
| 8 | costs that could improve the business much more than boly \$1600 asgles |
| 6 e. | " motivate workers by giving non-moretary rewards such |
| | as or by giving them more responsibilities so that they |
| | can feel more important and . 11 |
| | |
| 100000 | · Sto Reduce Make it compulsory for trade receivables / |
| | Credit customers to pay in the month of sales itself |
| | rather than the half of them the following month. |
| | · |

Examiner comments

A mark is awarded for correctly identifying \$1 600. However, the candidate then writes about the decision. The question asked for a calculation of how much sales needed to increase, so no further marks can be awarded here.

Mark for (d) = 1/5

- This is not a valid statement. This would have no effect on the business overdraft.
- If the company took this action, it would have a direct positive effect on the business bank balance, so this is awarded a mark.

Mark for (e) = 1/2

Total marks awarded = 14 out of 25

Paper 3 - Structured Questions

How the candidate could have improved their answer

- (a) (ii) A second point, such as helping to plan cash flows, would have earned the extra mark.
- **(b)** This was a good example of a candidate not using the discount allowed when calculating their sales figure, and was quite a common error. This was correctly identified twice in part (ii), but the calculation of the percentage was incorrect in part (iii), despite use of the correct numerator and denominator. Double-checking of answers, if time permits, might have helped to overcome this.
- (d) Again, the candidate correctly identified \$1 600. However, they needed to do a calculation for this answer instead of just writing about the issue.
- **(e)** Motivating workers is not a way of reducing a cash flow problem. Reducing costs or delaying payments are valid suggestions and would have been rewarded.

Mark awarded = (a) (i) 1/1, (ii) 1/2

Mark awarded = (b) (i) 0/3, (ii) 2/3, (iii) 0/1

Mark awarded = (c) 8/8

Mark awarded = (d) 1/5

Mark awarded = (e) 1/2

Total marks awarded = 14 out of 25

Example candidate response - low

| (A)(i) lash budget is haved on eshmates but statement of cash flows is not the case. |
|---|
| 1) statement of cash flows is not he case. 2 |
| |
| (si) Lash hudget shows gives an idea of the |
| |
| Lush hudget can be used for budgeting unhol 3 |
| cost hudget can be used for budgeting withol 3 and hence can be used as a reference to withol |
| losts. |
| (ash buff budget can be used to have and bufflow. 4 |
| ander of he house cash inflow and |
| outflow. 4 |
| (b) (i) Value of sales of each numbers January to Machiner Ganuary Telming Machiner Acts planning telming March Person from month |
| January Jehneony March |
| Actes pts nonth of safe 19500 January February March |
| Receipts from mouth |
| of Sale 28500 16115 30875 |
| ス クカウク 774分 ク |
| January 2 28 500 + 3 0000 = 9 58300 5 |
| |
| February: \$ 26125 +\$27500 =\$ 53615 |
| |
| Mach: \$ 30875-8931647 = \$ 63,294. |
| |
| |
| (P(ii) Name of desirant for January to March 2017 |
| 11) water of hesisans for January to wear 2011 |
| January: \$ 30000-228500 = \$ 1500 |
| 6 |
| February: \$ 27500-526125 = \$ 1375 |
| |
| Mach: \$31,647 - \$30875 = \$ 772 |
| |
| |
| |
| |
| |
| (119) Rate ef lash discount given |
| = 2.5° (0 2.5° (0. 7) |
| · |

Examiner comments

- 11/25.
- 2 The candidate needed to identify why being based on estimates is not the case for a statement of cash flow. Had they said 'because it uses actual historical data', it would have been possible to award a mark.

Mark for (a) (i) = 0/1

- 3 A correct statement about using the budget for control purposes.
- 4 This describes the contents of a cash budget, not what it can be used for.

Mark for (a) (ii) = 1/2

5 The candidate has only used the cash received from credit customers, without taking into account the discount allowed. The answer for January has also been incorrectly added.

Mark for (b) (i) = 0/3

6 Two correct calculations, but the one for March is incorrect.

Mark for (b) (ii) = 2/3

No indication of workings here, so it is impossible to determine how the candidate has arrived at this percentage figure.

Mark for (b) (iii) = 0/1

| Example candidate response – low, continued | Examiner comments |
|---|---|
| (c). Trade Rejenables Cash Budget for January to Macheally January Rimbery magh Opening balance 8 & 400,000 41500 41645 Sakes on credit 9 30000 27500 31647 Receipt from Trade Peremakes 10 (26500) (26125) (30 695) 41500 41675 4364 | 8 The correct opening balance for January. The candidate has brought forward their own closing figures as the opening figures for February and March, so 'own figure' marks can be awarded here. |
| (d) Calculation of the required purease sales In February: Advertising (+5000) (1) February (4). (2) Opening Indiams (17500-15000) 2500 Sales prespt month following from minima from 7 Recept month following sale (32000) Payment be supplied (32000) Wages (10185) Ohur expenses (14800) Puraded fored (8000) Pullars of fixed asset (9100) Normal Sale = 24500 × 2 = \$55000 | Only the total sales for the month are included here. If the candidate had used their own total sales figures from part (b) (i), an extra 3 marks could have been awarded. Correct receipts for one month only, so 1/2 marks. Mark for (c) = 5/8 Correct identification of the \$15 000 advertising cost, and the candidate identifies correctly that, when paid, this will reduce the opening bank balance. |
| (e) Proveding more discount to encourage debtus | Marks are awarded for using the correct information in the correct manner here, even though the answer is incorrect. |
| possible and fy to obtain cash dinounts from suppliers. 15 | By looking at the workings, it is possible to reward the multiplication by 2 of the candidate's figure. Mark for (d) = 2/5 |
| | There is a cost associated with offering more cash discount; it is unlikely to increase the overall bank overdraft. 15 A valid point. |
| | Mark for (e) = 1/2 |
| | Total marks awarded = 11 out of 25 |

- (a) (i) The candidate correctly stated that a cash budget is based on estimates. However, to add that a statement of cash flows is not, could not be rewarded. The candidate needed to state what each is based on here.
- (a) (ii) The second point needed to describe what a cash budget can be used for, rather than what it shows.
- **(b)** The candidate did not include the discount allowed when calculating their sales figures, basing them on cash received. The calculation of the discount rate was incorrect, and no workings were shown. It is essential for candidates to show workings at all times.
- **(c)** The candidate did not use their own figures calculated for sales in part (b). Had they done so, marks would have been awarded. Also, only cash receipts for one month were used; the 'second' month's receipts also need to be accounted for in the cash budget.
- **(d)** The candidate started their answer from the wrong point by trying to rewrite the budget to include the \$15 000.
- **(e)** Providing more cash discounts might possibly bring in more cash, but the cost of doing this may exceed the amount brought in. For a mark to be awarded, the candidate needed to consider this point.

Mark awarded = (a) (i) 0/1, (ii) 1/2 Mark awarded = (b) (i) 0/3, (ii) 2/3, (iii) 0/1 Mark awarded = (c) 5/8 Mark awarded = (d) 2/5 Mark awarded = (e) 1/2

Total marks awarded = 11 out of 25

Common mistakes candidates made in this question

- Not comparing and contrasting a cash budget and a statement of cash flow, only describing them.
- Not identifying a second valid use of a cash budget.
- Not taking into account the discount when calculating sales.
- Not bringing own figures into the cash budget; even incorrect figures would have earned marks, if used appropriately.
- Attempting to redraft the cash budget in part (d).
- Suggesting long-term solutions, such as share issues, to a short-term cash flow problem.

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